

## April 19<sup>th</sup> (THU)

9:00 **Welcome and registration**

9:30 **Opening session**  
Official speech  
Paulo Ferrão, MIT Portugal

10:00 **Keynote speech**  
**What Future for Airports?**  
Eddy Van de Voorde (Belgium)  
Rosário Macário (Portugal)

10:30 Coffee-break

### CASES IN AIRPORT DEVELOPMENT

10:45 **Case Study in Airport Development - The Vancouver Story**  
Michael Brown,  
Vancouver Airport Authority (Canada)

11:15 **Airport Development in Challenging Times**  
Stratos Papadimitriou,  
Athens International Airport (Greece)

11:45 **Development of the Prague Airport as a Gate to the Middle and Eastern Europe**  
Alexander Chlan (Czech Republic)

12:15 **The airport business in a competitive environment**  
Edgar Jimenez Perez (Portugal)

12:45 Discussion period

13:05 Lunch

14:20 **Sessions (Workshops)**  
**AIRPORT BUSINESS MODELS AND PERFORMANCE**

**Performance and Efficiency Evaluation of Airports. The Balance between DEA and MCDA tools**  
Jorge Miguel Reis Silva (Portugal)

**Benefits of Turnaround Integration into the Airport Business Trajectory: TITAN**  
María Valeria Salaris (Spain)

**Recent Developments for the Use of Digital Simulation in Airport Performance Evaluation**  
Miguel Mújica (Spain)

**The Business Model of an Airport**  
Els Struyf (Belgium)

15:35 Discussion period

15:55 Coffee-break

16:15 **Sessions (Workshops)**  
**FLEXIBILITY IN THE DESIGN OF AIRPORT EXPANSION**

**Flexible Development of Airports: Where we stand now?**  
Liliana Magalhães (Portugal)

**A new approach in airport business models**  
Sofia Kalakou (Portugal)

**How fair are Landing Fees in terms of Induced Costs on Runways? The Portuguese case**  
Frederico Morgado (Portugal)

16:55 **Sessions (Workshops)**  
**AIRPORT, HINTERLAND AND STAKEHOLDERS**

**Dynamic Processes of Airport Systems. A Value Network Analysis.**  
Margarida Vaz (Portugal)

**The Re-cycle of Secondary Airports and New Opportunities for the Territory - ADES Research (ESPON 2013 Project)**  
Sara Favargiotti (Italy)

17:45 **Sessions (Workshops)**  
**AIRPORT FINANCING AND OWNERSHIP**

**Exploratory Analysis on LCC Potential to Influence Airport Efficiency**  
Sérgio Domingues (Portugal)

**Public-Private Partnerships in the Airport Sector**  
André Pena (Portugal)

**Allocation of Runway Construction Cost to Users based on Required Runway Length**  
Frederico Morgado (Portugal)

**A Case Study on the Selection of Dual Till versus Single Till Charges**  
João Teixeira (Portugal)

18:25 Discussion period

18:45 **End of 1<sup>st</sup> day**

20:00 **Conference Dinner**

## April 20<sup>th</sup> (FRI)

9:00 **Flying in 2050: Forecasting Airport Demand**  
Yves Crozet (France)

9:30 **Connecting Airport and Hinterland with High Speed Rail**  
Peter Wolters, European Intermodal Association (Belgium)

10:00 Coffee-break

### CASES IN AIRPORT DEVELOPMENT

10:15 **New Paradigm for Airport Planning**  
Antonin Kazda, University of Zilina (Slovakia)

10:45 **Airport PPPs in Challenging Times**  
Tiago Lopes, ALG (Portugal)

11:15 **Airport Master Plans - A Peruvian Experience**  
Victor Rocha (Portugal)

11:45 Discussion period

12:30 Lunch

14:00 **Plenary session**  
Keynote speaker:  
**Airport Marketing within a highly critical environment**  
Ioanna Papadopoulou,  
Athens International Airport (Greece)

15:15 Coffee-break

15:45 **Final discussion panel**  
**Are Airports Catalysts for Regional Development?**  
José Manuel Viegas, Chair (Portugal)  
Eddy Van de Voorde, Michael Brown,  
Stratos Papadimitriou, Ioanna Papadopoulou,  
Rosário Macário

17:00 **Closing session**  
Rosário Macário  
Luís Trindade dos Santos, Chair of the Board of the National Institute of Civil Aviation (INAC, Portugal)

17:45 **End of 2<sup>nd</sup> day**