

# Single facility location

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The facility location is studied in the case of a single facility, in the continuous case. The results are surprising.

Key words: *facility location; optimization; supply chain.*

## 1. Fundamentals and scope

In the supply chain environment, one of the first problems to be solved, regarding the enlargement of a company's activity, is the creation of a single, new facility (warehouse, depot), which must be located in a place that minimizes the global cost of transportation of goods to the customers, according to the distance from the facility to them and to the "size" of their demand, for given unit costs of transportation. The mathematics involved is simple, but the results may look surprising.

The omnipresence of this type of problem leads us to consider it in detail. Further generalizations are, of course, very important, but the analysis of this problem is enlightening. The generalizations can be many, such as: implementation of more than one facility; and preference for discrete variables. The continuous case will be addressed in what follows.

## 2. The problem

Suppose the company under consideration has  $n$  customers (or cities, etc.), with known localizations,  $(x_i, y_i)$ , and demands (or weights),  $W_i$ ,  $i = 1..n$ . The question is to determine the localization of the depot in order to minimize the total cost of transportation,  $z$ , in a given period of time,

$$z(x, y) = \sum_i r_i W_i d_i(x, y) \quad \{1\}$$

with  $r_i$  the transportation rate (cost), in units of \$ / kg-km, with \$ an arbitrary money unit, assuming that the distances will be in km and the transportation in kg. If we substitute the constants  $r_i W_i = w_i$ , the problem can, more specifically, be stated as

$$z(x, y) = \sum_i w_i d_i(x, y) \quad \{2\}$$

where  $d_i$  is the distance from the depot (to be created) to every customer, or

$$d_i = \sqrt{(x - x_i)^2 + (y - y_i)^2} \quad \{3\}$$

The objective is, of course, to find  $(x, y)$  that minimizes  $z$ :

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$$[\min]_z = \sum_i w_i d_i(x, y) \quad \{4\}$$

### 3. The resolution

As usual, there are two ways to solve the minimization in Eq. {4}: differentiating with respect to  $x$  and  $y$ , and making the derivatives zero; or through numerical minimization, such as using the Nelder-Mead simplex method<sup>1</sup>.

Using derivatives, it is

$$\frac{\partial z(x, y)}{\partial x} = \sum_i w_i \frac{2(x - x_i)}{2d_i} \quad \{5\}$$

Simplifying and considering symmetry between  $x$  and  $y$ , we shall have

$$\text{grad } z = \mathbf{f}(x, y) = \begin{bmatrix} \sum_i w_i \frac{x - x_i}{d_i} \\ \sum_i w_i \frac{y - y_i}{d_i} \end{bmatrix} \quad \{6\}$$

In order to make the gradient zero, an iterative method appears to be necessary, the Newton-Raphson method being the usual choice. Thus, writing Eq. {6} as follows

$$\mathbf{f}(\mathbf{u}) = \mathbf{0} \quad \{7\}$$

it will be

$$\Delta \mathbf{u} = -\mathbf{J}^{-1} \mathbf{f}(\mathbf{u}) \quad \{8\}$$

with the Jacobian, in this particular case,

$$\mathbf{J} = \frac{\partial(f_1, f_2)}{\partial(x, y)} = \begin{bmatrix} \frac{\partial f_1}{\partial x} & \frac{\partial f_1}{\partial y} \\ \frac{\partial f_2}{\partial x} & \frac{\partial f_2}{\partial y} \end{bmatrix} \quad \{9\}$$

with  $f_1$  and  $f_2$  the two components of the gradient (Eq. {6}). This gives

$$\mathbf{J} = \begin{bmatrix} \sum_i w_i [d_i^{-1} - (x - x_i)d_i^{-2}] \frac{\partial d_i}{\partial x} & \sum_i w_i [-(x - x_i)d_i^{-2}] \frac{\partial d_i}{\partial y} \\ \sum_i w_i [-(y - y_i)d_i^{-2}] \frac{\partial d_i}{\partial x} & \sum_i w_i [d_i^{-1} - (y - y_i)d_i^{-2}] \frac{\partial d_i}{\partial y} \end{bmatrix} \quad \{10\}$$

with

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<sup>1</sup> This method (also named *sequential simplex*) is vastly used, e.g., in Matlab function *fminsearch* or Mathematica *NMinimize*. As Dantzig's simplex is also sequential, "Nelder-Mead" is perhaps the most common designation.

$$\begin{bmatrix} \frac{\partial d_i}{\partial x} \\ \frac{\partial d_i}{\partial y} \end{bmatrix} = \begin{bmatrix} \left[ (x-x_i)^2 + (y-y_i)^2 \right]^{-1/2} x \\ \left[ (x-x_i)^2 + (y-y_i)^2 \right]^{-1/2} y \end{bmatrix} = \frac{1}{d_i} \begin{bmatrix} x \\ y \end{bmatrix} \quad \{11\}$$

The Jacobian becomes

$$\mathbf{J} = \begin{bmatrix} \sum_i w_i \left[ d_i^{-1} - (x-x_i)d_i^{-2} \right] \frac{x}{d_i} & \sum_i w_i \left[ -(x-x_i)d_i^{-2} \right] \frac{y}{d_i} \\ \sum_i w_i \left[ -(y-y_i)d_i^{-2} \right] \frac{x}{d_i} & \sum_i w_i \left[ d_i^{-1} - (y-y_i)d_i^{-2} \right] \frac{y}{d_i} \end{bmatrix} \quad \{12\}$$

or

$$\mathbf{J} = \begin{bmatrix} x \sum_i \frac{w_i}{d_i^3} (d_i - x + x_i) & y \sum_i \frac{w_i}{d_i^3} (x_i - x) \\ x \sum_i \frac{w_i}{d_i^3} (y_i - y) & y \sum_i \frac{w_i}{d_i^3} (d_i - y + y_i) \end{bmatrix} \quad \{13\}$$

The inverse of the Jacobian is in this case easily calculated (provided the determinant is not zero):

$$\mathbf{J}^{-1} = \frac{1}{j_{11}j_{22} - j_{12}j_{21}} \begin{bmatrix} j_{22} & -j_{12} \\ -j_{21} & j_{11} \end{bmatrix} \quad \{14\}$$

A suitable initial guess can be the centroid of the destinations, but the method may fail, as do many other numerical algorithms. The bibliographical sources of the method are so numerous that no specific recommendation is made in this opuscle.

The possibility that  $d_i$  becomes zero (is it possible? see Buescu [2009]) suggests to prefer the numerical method (*e.g.*, Nelder-Mead). See Casquilho [2008].

## 4. Conclusions

The facility location is a primary topic in the supply chain, regarding the minimization of the cost of transportation of goods to the customers. The mathematics involved is simple, but the results may look surprising: for a certain preponderance of the weight of a customer's location, the facility not only comes closer to it, but it will *coincide* with that location. Further generalizations are also very important.

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Plant location

[http://pt.wikipedia.org/wiki/Anexo:Lista\\_de\\_distritos\\_portugueses\\_ordenados\\_por\\_popula%C3%A7%C3%A3o](http://pt.wikipedia.org/wiki/Anexo:Lista_de_distritos_portugueses_ordenados_por_popula%C3%A7%C3%A3o)  
<http://www.daftlogic.com/projects-google-maps-distance-calculator.htm>

Castelo Branco	195433 inhabitants
Évora	168034
Portalegre	24930
Badajoz	151565
Cáceres	95026
Mérida	57797
Santarém	32000
Tomar	15764

**Distances from DaftLogic**

	Castelo Branco	Évora	Portalegre	Badajoz	Cáceres	Mérida
Castelo Branco	0	143,9	59,8	113,6	103,1	141,1
Évora		0	88,9	88,3	166,7	141,6
Portalegre			0	61,6	93,6	102,4
Badajoz				0	85,2	53,5
Cáceres					0	62,3
Mérida						0

**Coords. from gif**

	X	Y	Castelo Branco	Évora	Portalegre	Badajoz	Cáceres	Mérida							
Castelo Branco	176	325	0	98,234414	39,319207	78,39005	70,384657	95,462034	1,4648634	1,5208852	1,4491635	1,4648079	1,4780745		
Évora	151	420		0	63,529521	60,539243	112,80071	95,880134	1,3993495	1,45855804	1,4778276	1,476844			
Portalegre	181	364			0	42,011903	61,188234	68,44706		1,46625112	1,5297059	1,4960467			
Badajoz	207	397				0	56,400355	36,221541			1,5106288	1,4770217			
Cáceres	241	352					0	41,048752				1,5177075			
Mérida	243	393						0							
Lisboa	78	408	for reference							Average, stdev:	1,47918236	0,033103			

Conversion factor

**Distances, calculated**

	Castelo Branco	Évora	Portalegre	Badajoz	Cáceres	Mérida								
Castelo Branco	0	145,31	58,16	115,95	104,11	141,21	1,4066111	1,6397235	2,35317935	1,0117433	0,1057568			
Évora		0	93,97	89,55	166,85	141,82		5,071746	1,24858073	0,1528187	0,2242017			
Portalegre			0	62,14	90,51	101,25			0,54326573	3,0914437	1,1543168			
Badajoz				0	83,43	53,58				1,7735906	0,0782637			
Cáceres					0	60,72					1,5814111			
Mérida						0						1,5814111		
							Average, stdev:	1,43	1,33	km				

**Coordinates and distances, km**

	X	Y	Castelo Branco	Évora	Portalegre	Badajoz	Cáceres	Mérida	Weight
Castelo Branco	260,3	480,7	0	145,3	58,2	116,0	104,1	141,2	195433
Évora	223,4	621,3		0	94,0	89,5	166,9	141,8	168034
Portalegre	267,7	538,4			0	62,1	90,5	101,2	24930
Badajoz	306,2	587,2				0	83,4	53,6	151565
Cáceres	356,5	520,7					0	60,7	95026
Mérida	359,4	581,3						0	57797

**Where is the depot ?**

	X	Y	Weight	Dist_to_dep	Depot: X	Y	gif: X	Y
Castelo Branco	260,3	480,7	195433	88,26	291,55	563,29	197,10076	380,81462
Évora	223,4	621,3	168034	89,50				

Cost =  $r \sum w_i d_i$  Minimize Solver model 48840983

Portalegre	267,7	538,4	24930	34,44
Badajoz	306,2	587,2	151565	28,06
Cáceres	356,5	520,7	95026	77,67
Mérida	359,4	581,3	57797	70,25
	km	km	kg	

4,88E+07

2  
100

About halfway between Portalegre & Badajoz  
286,96    562,83

Rate,  $r = 1$  \$ / kg-km





Where is the depot ?

Increase the weight of Castelo Branco (or any other)

195000, 400000, ...

	X	Y	Weight	Dist_to_dep
Castelo Branco	260,34	480,73	195433	0,00
Évora	223,36	621,26	168034	145,30
Portalegre	267,73	538,42	24930	58,16
Badajoz	306,19	587,24	151565	115,95
Cáceres	356,48	520,67	95026	104,11
Mérida	359,44	581,32	57797	141,20
	km	km	kg	

Depot: X Y  
 260,34 480,74 km  
 Cost =  $r \sum w_i d_i$  Minimize  
 6,15E+07

fraction weight
28,21%
24,25%
3,60%
21,88%
13,72%
8,34%
1

Solver model
6,15E+07
2
100

Rate, r = 1 \$ / kg-km

Castelo Branco 431150 critical

